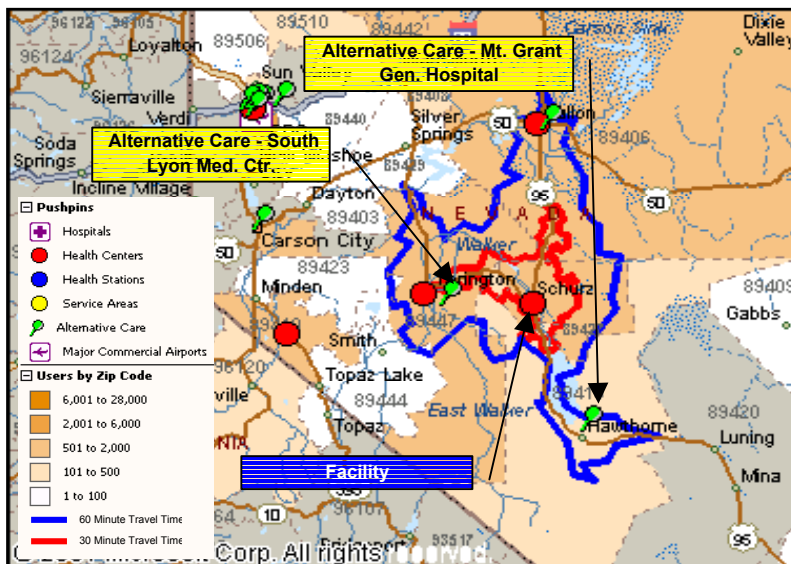


## Map & Facility Summary

Access	66	Health	72	Resources	0	Patient Profile	59	Rank	21
--------	----	--------	----	-----------	---	-----------------	----	------	----

**No Image Available**

Resource Summary			
Gross Sq Mtrs	Existing	Need	%
	1,106	1,702	65.0%
Parking Spaces	0	74	0.0%
Site	0.1	1.5	4.7%
RRM Staff	27.5	66.5	41.4%

[illegible]

### Primary Care Service Area Communities

Babbitt, Dyer, Hawthorne, Schurz

### Expanded Service Area Services

**Services:**

**Communities** Tonopah, Winnemucca PSA

Population Summary	Average Age		Service Area		Phoenix		USA		1997 User Pop	1,047
			30.8		26.7		36.0		Growth Rate	6.1%
	2010 by Age	0-14	350	15-44	484	45-65	187	65+	90	2010 User Pop



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2010 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2010	Exist KC	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
<b>Primary Care</b>								
Provider Visits Only								
Family Practice	3,650	Providers	0.8	1.3	163%	0	\$69	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	1.0	1.0	100%			
		Exam Rooms	2.0	2.0	100%			
Internal Medicine	0	Providers	0.0		100%	0	\$69	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Pediatric	0	Providers	0.0		100%	0	\$50	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Ob/Gyn	0	Providers	0.0		100%	0	\$255	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Primary Care Total	3,650	Providers	0.8	1.3	163%	0		\$0
		Provider Offices	1.0	1.0	100%			
		Exam Rooms	2.0	2.0	100%			
		Dept. Gross Sq. Mtrs.	146.0	183.0	125%			
<b>Emergency Care</b>								
	0	ER Providers	0.0		100%	251	\$247	\$62,125
		Patient Spaces	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
<b>Specialty Care</b>								
Provider Visits Only								
Orthopedics	0	Providers	0.0		100%	0	\$278	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Ophthalmology	0	Providers	0.0		100%	0	\$226	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Dermatology	0	Providers	0.0		100%	0	\$92	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
General Surgery	0	Providers	0.0		100%	0	\$216	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Otolaryngology	0	Providers	0.0		100%	0	\$189	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Cardiology	0	Providers	0.0		100%	0	\$207	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Urology	0	Providers	0.0		100%	0	\$216	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Neurology	0	Providers	0.0		100%	0	\$207	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2010 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2010	Exist KC	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
Other Subspecialties						341	\$205	\$70,023
Nephrology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Allergy		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Pulmonology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Gerontology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Gastroenterology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Rheumatology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Oncology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Pediatric-Genetics		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Traditional Healing		Providers	1.0		0%			
		Provider Offices	1.0		0%			
		Exam Rooms	1.0		0%			
Podiatry Visits	0	Podiatrists	0.0	0.1	100%	0	\$656	\$0
		Visiting Providers to outlying areas.						
		Podiatry Offices	0.0		100%			
		Exam Rooms	0.0	1.0	100%			
Specialty Care Sub-Total	0	Exam Rooms	1.0	1.0	100%	341		\$70,023
		Provider Offices	1.0	0.0	0%			
		Dept. Gross Sq. Mtrs.	73.0		0%			
Total In-House Providers	3,650	Providers	1.8	1.4	78%			
Visiting Professional Clinic	1,069	Exam	1.0		0%			
		Provider Offices	1.0		0%			
		Dept. Gross Sq. Mtrs.	41.0		0%			



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2010 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2010	Exist KC	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
<b>Other Ambulatory Care Services</b>								
Nutrition	2	Nutritionist	1.0		0%			
		Visiting Providers to outlying areas.						
		Offices	1.0		0%			
<i>Space incl. in PC Allocation</i>	105,545	Dentists	1.0	1.0	100%	0	\$7	\$0
Dental Service Minutes		Visiting Providers to outlying areas.						
		Dental Chair	2.7	2.0	75%			
		Dept. Gross Sq. Mtrs.	109.5		0%			
Optometry Visits	0	Optometrist	0.0	0.3	100%	0	\$245	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Eye Lanes	0.0	1.0	100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Dialysis Patients	0	Dialysis Stations	0.0		100%	0	\$543	\$0
		Dept. Gross Sq. Mtrs.	0.0		100%			
Audiology Visits	0	Audiologists	0.0	0.1	100%	0	\$493	\$0
		Visiting Providers to outlying areas.						
		Audiologist Offices	0.0		100%			
		Audiology Booths	0.0	1.0	100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
<b>Behavioral Health</b>								
Mental Health Visits		Counselors	1.4	1.0	74%			
Psychiatry		Counselors	0.0		100%			
Social Service Visits		Counselors	0.0		100%			
Domestic Violence Interventions		Counselors	0.0		100%			
Alcohol & Substance Abuse		Counselors	0.0	1.0	100%			
Behavioral Health Total	0	Total Counselors	1.4	2.0	148%	0	\$871	\$0
		Visiting Providers to outlying areas.						
		Counselor Offices	2.0	2.0	100%			
		Dept. Gross Sq. Mtrs.	52.0	90.0	173%			
<b>Inpatient Care</b>								
Births	0	LDRPs	0.0		100%	32	\$2,949	\$94,368
		Dept. Gross Sq. Mtrs.	0.0		100%			
Obstetric Patient Days	0	Post Partum beds	0.0		100%	87		
		Dept. Gross Sq. Mtrs.	0.0		100%			
Neonatology Patient Days	0	# of Bassinets	0.0		100%	67	\$1,473	\$99,173
		Dept. Gross Sq. Mtrs.	0.0		100%			
Pediatric Patient Days	0	# of Beds	0.0		100%	79	\$1,473	\$116,406
		Dept. Gross Sq. Mtrs.	0.0		100%			
Adult Medical Acute Care	0	# of Beds	0.0		100%	237	\$957	\$226,480
		Dept. Gross Sq. Mtrs.	0.0		100%			
Adult Surgical Acute Care	0	# of Beds	0.0		100%	154	\$957	\$147,738
		Dept. Gross Sq. Mtrs.	0.0		100%			
Intensive Care Patient Days	0	# of Beds	0.0		100%	61	\$957	\$58,684
		Dept. Gross Sq. Mtrs.	0.0		100%			
Psychiatric Patient Days	0	# of Beds	0.0		100%	29	\$513	\$14,871
		Dept. Gross Sq. Mtrs.	0.0		100%			
Substance Abuse Patient Days	0	# of Beds	0.0		100%	4	\$681	\$2,571
		Dept. Gross Sq. Mtrs.	0.0		100%			
Sub Acute/Transitional Care	0	# of Beds	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Inpatient Care Total	0	# of patient beds	0	0	100%	718		\$760,291
		Dept. Gross Sq. Mtrs.	0	0	100%			



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2010 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2010	Exist KC	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
<b>Ancillary Services</b>								
<b>Laboratory Services</b>								
Clinical Lab	0	Tech staff @ peak	0.0	1.0	100%			
Microbiology Lab	0	Tech staff @ peak	0.0		100%			
Blood Bank	0	Tech staff @ peak	0.0		100%			
Anatomical Pathology	0	Tech staff @ peak	0.0		100%			
Lab Total	0	Tech staff @ peak	0.0	1.0	100%	0	\$119	\$0
		Dept. Gross Sq. Mtrs.	0.0	32.0	100%			
Pharmacy	6,038	Pharmacists	0.2	1.0	500%	0		\$0
		Dept. Gross Sq. Mtrs.	15.0	40.0	267%			
Acute Dialysis	0	Rooms	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
<b>Diagnostic Imaging</b>								
Radiographic exams	0	Rooms	0.0	1.0	100%	689	\$101	\$69,816
Ultrasound Exams	0	Rooms	0.0		100%	74	\$170	\$12,571
Mammography Exams	0	Rooms	0.0		100%	0	\$70	\$0
Fluoroscopy Exams	0	Rooms	0.0		100%	30	\$101	\$3,041
CT	0	Rooms	0.0		100%	29	\$489	\$14,331
MRI exams	0	Rooms	0.0		100%	19	\$669	\$12,964
Diagnostic Imaging Total	0	Radiologists	0.0		100%	841		\$112,723
		Dept. Gross Sq. Mtrs.	0.0	23.0	100%			
Nuclear Medicine	0	Rooms	0.0		100%	28	\$345	\$9,774
		Dept. Gross Sq. Mtrs.	0.0		100%			
Radiation Oncology	0	Rooms	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Chemotherapy	0	Patient Spaces	0.0		100%	0	\$296	\$0
		Dept. Gross Sq. Mtrs.	0.0		100%			
<b>Rehabilitation Services</b>								
PT Visits		Therapy FTE	0.0		100%			
OT Visits		Therapy FTE	0.0		100%			
Speech Therapy Visits		Therapy FTE	0.0		100%			
Rehab Total	0	Therapy FTE	0.0	0.0	100%	0	\$93	\$0
		Dept. Gross Sq. Mtrs.	0.0		100%			
RT Workload Minutes	0	Therapy FTE	0.0		100%	3,189		\$0
		Dept. Gross Sq. Mtrs.	0.0		100%			
Cardiac Catheterization	0	Rooms	0.0		100%	7	\$3,451	\$25,512
		Dept. Gross Sq. Mtrs.	0.0		100%			
<b>Surgery</b>								
Outpatient Endoscopy Cases	0	Endoscopy Suites	0.0		100%	8	\$556	\$4,319
Outpatient Surgery Cases	0	Outpatient ORs	0.0		100%	70	\$1,455	\$101,878
Inpatient Surgical Cases	0	Inpatient ORs	0.0		100%	31		\$0
		# of Pre-Op Spaces	0.0		100%			
		# of PACU Spaces	0.0		100%			
		# of Phase II Spaces	0.0		100%			
Surgical Case Total	0	# of ORs	0.0	0.0	100%	109		\$106,197
		Dept. Gross Sq. Mtrs.	0.0		100%			



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2010 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2010	Exist KC	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
<b>Administrative Support</b>								
Administration		# of FTE	8.5	1.5	18%			
		Dept. Gross Sq. Mtrs.	161.3	145.0	90%			
Information Management		# of FTE	1.9		0%			
		Dept. Gross Sq. Mtrs.	32.6	57.0	175%			
Health Information Mngmt.		# of FTE	2.5	2.0	79%			
		Dept. Gross Sq. Mtrs.	37.8	37.0	98%			
Business Office		# of FTE	0.0	2.0	100%			
		Dept. Gross Sq. Mtrs.	0.0	155.0	100%			
Contract Health		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Tribal Health Administration		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
<b>Facility Support Services</b>								
Durable Medical Equipment						0	\$237	\$0
Clinical Engineering		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Facility Management		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Central Sterile		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Dietary		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Property & Supply		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Housekeeping & Linen		# of FTE	1.6		0%			
		Dept. Gross Sq. Mtrs.	58.6		0%			
<b>Preventive Care</b>								
Public Health Nursing		# of FTE	0.0	1.0	100%			
		Visiting Providers to outlying areas.						
		Dept. Gross Sq. Mtrs.	0.0	17.0	100%			
Public Health Nutrition		# of FTE	0.0		100%			
		Visiting Providers to outlying areas.						
		Dept. Gross Sq. Mtrs.	0.0		100%			
Environmental Health		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Health Education		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Case Management		# of FTE	0.0		100%			
		Visiting Providers to outlying areas.						
		Dept. Gross Sq. Mtrs.	0.0		100%			
Epidemiology		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
CHR		# of FTE	3.0		0%			
		Dept. Gross Sq. Mtrs.	40.8	25.0	61%			
Diabetes Program		# of FTE	1.0	2.0	200%			
		Dept. Gross Sq. Mtrs.	17.6		0%			
Injury Prevention Program		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
WIC		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Women's Preventive Care		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2010 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2010	Exist KC	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
Additional Services - IHS Supported								
Hostel Services		Rooms	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
EMS		# of FTE	15.0		0%	0	\$959	\$0
		Dept. Gross Sq. Mtrs.	420.0		0%			
Security		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs.	0.0		100%			
Transportation		# of FTE	2.5		0%	0	\$362	\$0
		Dept. Gross Sq. Mtrs.	34.0		0%			
Total FTE Staff - IHS or IHS 638 Supported			66.5	27.5	41%	Contract Health Dollars Sub-Total		
Total Department Gross Square Meters			1,198	779	65%	Other Expenditures - Contract Health		
Total Building Gross Square Meters			1,702	1,106	65%	Contract Health Dollars - Total		
						\$1,084,519		
						\$260,285		
						\$1,344,804		
Additional Services - Non-IHS Supported								
Elder Care								
Nursing Home	0	# of patient beds	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Assisted Living	0	# of patient beds	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Hospice	0	# of patient beds	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Older Adult Center		# of FTE	1.0		0%			
		Bldg. Gross Sq. Mtrs.	28.0		0%			
Home Health Care	8	# of Home Health Care FTE	1.0		0%	0	\$3,425	\$0
		Bldg. Gross Sq. Mtrs.	17.0		0%			
Elder Care Total	0	# of patient beds	0	0	100%			
		Bldg. Gross Sq. Mtrs.	45	0	0%			
Total Elder Care - Building Gross Square Meters			56	0	0%			
Miscellaneous Services								
Jail Health		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
NDEE Health Web		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Food Distribution Program		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Safe House		# of FTE	6.0		0%			
		Bldg. Gross Sq. Mtrs.	360.0		0%			
Miscellaneous Services Building Gross Square Mtrs			360	0	0%			
Grand Total - Total Building Gross Square Meters			2,118	1,106	52%			





## Patient Profile

Percentage of Patient Visits in FY 2000 classified by Patient Registration as follows.

Classification		%	
		No CHS, No 3rd Party	Yes CHS, Yes 3rd Party
	No CHS Yes 3rd Party	1%	72%
		1%	27%

## Delivery Plan

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

\*All workload referred for consideration at the Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.

		Projected Need		Delivery Options					Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.
Discipline	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2010	PSA		Referrals due to Threshold			
				Direct	DC-VP	CHS*	Region*	Area	
Primary Care (Provider Visits)	Migration % 9.0%								
Primary Care Clinic examines, diagnoses, and treats ambulatory patients giving continuity and coordination to their total healthcare including referral to other health professionals and admissions to inpatient services while retaining primary responsibility for care of these patients, as appropriate. Primary Care Clinic assesses, provides, and evaluates the care of patients with healthcare problems including history and physical, assessment and treatment of common minor illnesses, maintenance care of patients with chronic diseases, and health counseling and teaching.									
Family Practice	1,206	Providers	0.3	3,650					
Internal Medicine	455	Providers	0.1						
Pediatric	641	Providers	0.1	641					
Ob/Gyn	428	Providers	0.1	428					
Primary Care Total	4,719	Providers	1.1	4,719	1,069	0	0		
Emergency Care	Migration % 0.0%								
The Emergency Medical Clinic provides emergency care, diagnostic services, teatment, surgical procedures, and proper medical disposition of an emergency nature to patients who present themselves to the service. It refers patients to specialty clinics and admits patients as needed; provides clinical consultation services and professional training of assigned personnel; supports mass casualty and fire drills; and prepares reports.									
Emergency/Urgent	251	Patient Spaces	0.1						
ER/Non-urgent	167	Providers	0.0						
Emergency Care Total	486	Patient Spaces	0.3	251					
Specialty Care									
Specialty Care examines, diagnoses, and treats diseases and injuries requiring specialized capabilities diagnosis and procedures beyond the Primary Care team. The service is typically provided by visiting providers who have established clinic hours for consistent referral patterns.									
Orthopedics	203	Providers	0.1	203					
Ophthalmology	151	Providers	0.0	151					
Dermatology	159	Providers	0.0	159					
General Surgery	157	Providers	0.1	157					
Otolaryngology	109	Providers	0.0	109					
Cardiology	47	Providers	0.0	47					
Urology	55	Providers	0.0	55					
Neurology	43	Providers	0.0	43					
Other Subspecialties	341	Providers	0.1	341					
Nephrology	17	Providers	0.0						
Allergy	Unknown	Providers	0.0	0.0					
Pulmonology	Unknown	Providers	0.0						
Gerontology	Unknown	Providers	Unknown						
Gastroenterology	Unknown	Providers	0.0						
Rheumatology	Unknown	Providers	Unknown						
Oncology	Unknown	Providers	0.0						
Pediatric-Genetics	Unknown	Providers	Unknown						
Traditional Healing	0	Providers	0.0	Provided within Community					
Specialty Care Sub-Total	1,282	Exam Rooms	0.5	0	0	341	924		





**Patient Profile** Percentage of Patient Visits in FY 2000 classified by Patient Registration as follows.

Classification	%		%	
	No CHS, No 3rd Party	1%	Yes CHS, Yes 3rd Party	72%
	No CHS Yes 3rd Party	1%	Yes CHS, No Third Party	27%

**Delivery Plan**

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

\*All workload referred for consideration at the Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.

Discipline	Projected Need			Delivery Options					
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2010	PSA Direct	DC-VP	CHS*	Referrals due to Threshold Region*	Area	Other
<b>Other Ambulatory Care Services</b>									
Nutrition Visit	2	Nutritionist	0.0	2					
<i>Provides comprehensive nutritional care to outpatients including scheduling appointments, assessing and planning nutrition care, calculating diets, instructing groups and individuals on nutrition, consulting patients by telephone, developing and managing the publication of instruction materials and handouts, documenting follow-up care and medical records, and preparing required reports.</i>									
Dental Service Minutes	105,545	Dentists	1.0	105,545			0		
<i>Dental Clinic provides assistance in achieving and maintaining the highest level of oral health possible. It also emphasizes the prevention of disease.</i>									
Optometry Visits	373	Optometrist	0.2	373					
<i>The Optometry Clinic examines the eyes, cheeks, and adnexa including refraction and other procedures, prescribes lenses to correct refractive error and improve vision; and refers patients to physicians for diagnosis and treatment of suspected disease.</i>									
Podiatry Visits	175	Podiatrists	0.1				175		
<i>Podiatry examines, diagnoses, and treats patients with disorders, diseases, and injuries to the foot or adjunctive tissue; provides follow-up care for selected post-operative ambulatory patients; provides a comprehensive plan of care for patients, including monitoring and maintaining their state of health, counseling and guidance, health education, rehabilitation, and prevention of disease; and provides clinical and consultation services, medical care evaluation, professional training of assigned personnel, preparation and submission of reports, and maintenance of medical records.</i>									
Dialysis Patients	0	Dialysis Stations	0.0	9 Current Workload			0		Cons. Trbl./Reg. Partnership
<i>Dialysis provides the purification of the patient's blood through use of an artificial kidney machine or similar device. Specially trained personnel operate, maintain, and monitor the hemodialysis equipment and other specialized support equipment for patients who are undergoing hemodialysis treatment in the unit.</i>									
Audiology Visits	132	Audiologists	0.1				132		
<i>The Audiology Clinic provides comprehensive audiologic support for patients for the determination of etiology, pathology, and magnitude of hearing loss and potential for remediation and rehabilitation; assists in the evaluation of auditory and vestibular systems. Specific services include pure tone threshold audiometry; basic and advanced clinical testing; pediatric evaluations; neonatal hearing testing as part of the early hearing loss identification program; hearing aid evaluation, fittings, and repairs; ear mold fittings; vestibular evaluations, dispensing of hearing protection devices (fitting, education, and motivation); determination of proper referral and disposition.</i>									
Chiropractic Visits	0	Chiropractic	0.0				0		
<b>Behavioral Health</b>									
<i>Behavioral Health provides psychiatric, psychological, psychosocial, substance abuse, and socioeconomic evaluation and consultation; individual and group services, patient care, information, referral, and follow-up services to facilitate medical diagnosis, care, treatment; and proper disposition of patients (inpatient and outpatient) referred to the Social Work Clinic, which includes self-referred patients and those seen automatically on the basis of diagnosis (for example, suspected child abuse or attempted suicide). It provides a comprehensive plan of service to patients and their families including counseling and guidance, therapy, information and referral, and discharge planning; provides clinical and consultative services to patients and families, social service delivery evaluation; professional training of assigned and contractually affiliated personnel; prepares and submits reports; maintains medical and social service records.</i>									
Mental Health Visits	345	Counselors	1.6	1.4					
Psychiatry Provider Visits	394	Providers	0.2		0.2				
Social Service Visits	0	Counselors	0.4			0.4			by Tribal
Domestic Violence Interventions	0	Counselors	0.0		0.0				
Alcohol & Substance Abuse Visits	13	Counselors	1.6		0.0	1.6			by Tribal
Behavioral Health Totals	752	Counselors	3.5	1.4					



## Patient Profile

Percentage of Patient Visits in FY 2000 classified by Patient Registration as follows.

Classification	No CHS, No 3rd Party	%	Yes CHS, Yes 3rd Party	%
	No CHS Yes 3rd Party	1%	Yes CHS, No Third Party	72%
		1%		27%

## Delivery Plan

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

\*All workload referred for consideration at the Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.

	Projected Need			Delivery Options					Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2010	PSA	Referrals due to Threshold				
Discipline				Direct	DC-VP	CHS*	Region*	Area	
Inpatient Care									
Labor & Delivery Births	26	LDRs	0.4	26					
Obstetrics Patient Days	71	# of Beds	0.9	71					
Obstetrics provides for specialized care, treatment, and consultative evaluation to eligible inpatients; provides antepartum, delivery, and postpartum care to maternity patients; and has responsibility for the operation and maintenance of the labor and delivery suite. The labor and delivery suite provides labor and delivery care by specially trained personnel to eligible patients, including prenatal care during labor, assistance during delivery, post-natal care, and minor gynecological surgery, if it is performed in the suite. Additional activities may include preparing sterile set-ups for deliveries; preparing patients for transportation to the delivery suite and the post-anesthesia.									
Neonatology Patient Days	41	# of Bassinets	0.7	41					
The Newborn Nursery provides specialized inpatient care, treatment, and consultative evaluation of newborn infants; coordinates healthcare delivery relative to the examination, diagnosis, treatment, and proper disposition of the newborn, including those born prematurely; and provides for, or otherwise ensures, appropriate diagnostic evaluation and care of all inpatient in the neonatal age group; prepares medical records; and submits required reports.									
Pediatric Patient Days	50	# of Beds	0.7	50 0					
Pediatric Care provides specialized inpatient care, treatment, and consultative evaluation of infants, children, and adolescents; maintains close liaison with the other professional services; coordinates healthcare delivery relative to the examination, diagnosis, treatment, and proper disposition of eligible patients; prepares medical records; and submits required reports.									
Adult Medical Acute Care				Most patients go 40 miles to Fallon vs. 105 to Reno					
Medical Care provides inpatient care and consultative evaluation in the medical specialties and subspecialties described in this section; coordinates healthcare delivery relative to the examination, diagnosis, treatment and proper disposition of eligible patients, appropriate to the specialty or subspecialty; prepares medical records; and submits required reports. The organization of the medical care function will vary according to patient load, staffing, and facilities. When subspecialty services are established, they shall provide the related specialized techniques and practices using all the available modern diagnostic procedures, studies, and									
Cardiology	26	# of Beds	0.2	26 0					
Endocrinology	13	# of Beds	0.1	13 0					
Gastroenterology	20	# of Beds	0.2	20 0					
General Medicine	22	# of Beds	0.2	22 0					
Hematology	2	# of Beds	0.0	2 0					
Nephrology	48	# of Beds	0.4	48 0					
Neurology	37	# of Beds	0.3	37 0					
Oncology	3	# of Beds	0.0	3 0					
Pulmonary	28	# of Beds	0.2	28 0					
Rheumatology	1	# of Beds	0.0	1 0					
Unknown	2	# of Beds	0.0	2 0					
Medical Patient Day Total	200		1.6	0	200	0			
Adult Surgical Acute Care									
Surgical Care provides inpatient care and consultative evaluation in the surgical specialties and subspecialties described in this subsection; coordinates healthcare delivery relative to the examination, treatment, diagnosis, and proper disposition of eligible patients, appropriate to the specialty or subspecialty; prepares medical records; and submits required reports. The organization of the surgical care function varies according to patient load, staffing, and facilities. When subspecialty services are established, they shall provide the related specialized techniques and practices using all the available modern diagnostic procedures, studies, and therapies.									
Dentistry	0	# of Beds	0.0	0 0					
Dermatology	1	# of Beds	0.0	1 0					
General Surgery	43	# of Beds	0.5	43 0					
Gynecology	8	# of Beds	0.1	8 0					
Neurosurgery	4	# of Beds	0.0	4 0					
Ophthalmology	0	# of Beds	0.0	0 0					



## Patient Profile

Percentage of Patient Visits in FY 2000 classified by Patient Registration as follows.

Classification	No CHS, No 3rd Party	%	Yes CHS, Yes 3rd Party	%
	No CHS Yes 3rd Party	1%	Yes CHS, No Third Party	72%
		1%		27%

## Delivery Plan

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

\*All workload referred for consideration at the Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.

Discipline	Projected Need			Delivery Options				
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2010	PSA Direct	PSA DC-VP	CHS*	Referrals due to Threshold Region*	Area Other
Orthopedics	23	# of Beds	0.3			23	0	
Otolaryngology	1	# of Beds	0.0			1	0	
Thoracic Surgery	1	# of Beds	0.0			1	0	
Urology	3	# of Beds	0.0			3	0	
Vascular Surgery	4	# of Beds	0.0			4	0	
Surgical Patient Day Total	87		1.0	0		87	0	
Intensive Care Unit	61	# of beds	0.2			61	0	
<i>Intensive Care Units (ICUs) provide treatment for patients who require intensified, comprehensive observation and care because of shock, trauma, or other life-threatening conditions. They are staffed with specially trained personnel and contain monitoring equipment and other specialized support equipment for treating .</i>								
Psychiatry Patient Days	8	# of Beds	0.0			8	0	
<i>Psychiatric Care provides specialized care and consultative evaluation for eligible inpatients; coordinates healthcare delivery relative to the examination, diagnosis, treatment, and proper disposition of patients with psychotic, neurotic, or other mental disorders; maintains protective custody of patients with psychiatric disorders when required to prevent injury to themselves or to others; establishes therapeutic regimens; conducts individual or group therapy sessions; provides short-term treatment to patients psychologically or physically dependent upon alcohol or drugs; maintains custody of sensitive or medically privileged records and correspondence that evolve during treatment of patients; prepares medical records; and submits required reports.</i>								
Substance Abuse Patient	3	# of Beds	0.0			3	0	
<i>Substance Abuse Care provides specialized care and consultative evaluation for eligible inpatients; coordinates healthcare delivery relative to the examination, diagnosis, treatment, and proper disposition of patients psychologically or physically dependent upon alcohol or drugs; maintains protective custody of patients when required to prevent injury to themselves or to others; establishes therapeutic regimens; conducts individual or group therapy sessions; maintains custody of sensitive or medically privileged records and correspondence that evolve during treatment of patients; prepares medical records; and submits required reports.</i>								
Sub Acute / Transitional Care	87	# of Beds	0.3				87	
<i>Transitional Care provides care and treatment for patients who require inpatient nursing care beyond their discharge from acute care. Staffing, while less than acute care, provides specific therapy and activities to prepare the patient for returning home.</i>								
Inpatient Care Totals	608	# of Beds	5	0		521	87	
<b>Elder Care</b>								
<i>Elderly Care Program provides physical, psychological, social, and spiritual care for healthy and dying seniors in an environment outside of a hospital.</i>								
Nursing Home	2	# of Beds	2.2				2	
Assisted Living	2	# of Beds	2.6				2	
Hospice	0	# of Beds	0.2				0	
Elder Care Totals	5		5.1					



## Patient Profile

Percentage of Patient Visits in FY 2000 classified by Patient Registration as follows.

Classification	No CHS, No 3rd Party	%	Yes CHS, Yes 3rd Party	%
	No CHS Yes 3rd Party	1%	Yes CHS, No Third Party	72%
		1%		27%

## Delivery Plan

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

\*All workload referred for consideration at the Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.

Discipline	Projected Need			Delivery Options				
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2010	PSA Direct	DC-VP	CHS*	Referrals due to Threshold Region*	Area Other
<b>Ancillary Services</b>								
<b>Laboratory Services</b>								
<i>Clinical Pathology operates the clinical laboratories and conducts studies, investigations, analyses, and examinations, including diagnostic and routine tests and systems. Additional activities may include, but are not limited to, transportation of specimens from the nursing floors and surgical suites and preparation of samples for testing. The Clinical Lab includes Chemistry, Urinalysis, Hematology, Serology, Immunology and Coagulation.</i>								
Clinical Lab	4,220	Tech Staff @ Peak	0.4				4,220	
Microbiology	451	Tech Staff @ Peak	0.0				451	
Blood Bank	103	Tech Staff @ Peak	0.0				103	
Anatomical Pathology	0	Tech Staff @ Peak	0.0				0	
<i>Anatomical Pathology conducts the histopathology and cytopathology laboratories; directs studies, examinations, and evaluations including diagnostic and routine procedures; provides referrals and consultations; performs post-mortem examinations; and operates the morgue.</i>								
Lab Totals	4,774	Tech Staff @ Peak	0.4			1 FTE @ capacity today		
Pharmacy	6,038	Pharmacists	0.4	6,038				Wkld. Expected to increase - elect billing
Acute Dialysis	4	Rooms	0.0			4	0	
<i>Acute Dialysis provides purification of the patient's blood using the patient's own peritoneal membrane, located in the abdomen, as the filter to remove excess water and toxins, while the patient is hospitalized. Specialty trained personnel teach all patients own family members through an intense training program how to perform these same functions in the home settings.</i>								
<b>Diagnostic Imaging</b>								
<i>Diagnostic Radiology provides diagnostic radiologic services to inpatients and outpatients. Activities include, but are not limited to, processing, examining, interpreting, storing, and retrieving radiographs and fluorographs; directing a radiologist</i>								
				100 miles from Reno - Director prefers regional, even if it is a drive to Reno.				
Radiographic	689	Rooms	0.1			689	0	
Ultrasound	74	Rooms	0.0			74	0	
Mammography	155	Rooms	0.0				155	
Fluoroscopy	30	Rooms	0.0			30	0	
CT	29	Rooms	0.0			29	0	
MRI	19	Rooms	0.0			19	0	
Diagnostic Imaging Totals	996	Radiologist	0.1					
Nuclear Medicine	28	Rooms	0.0			28	0	
<i>Nuclear Medicine provides diagnostic nuclear medicine studies, interprets such studies, and performs therapeutic nuclear medicine treatment through the use of injectable or ingestible radioactive isotopes in conformance with licensure regulations. Functions and activities of the work center include, but are not limited to, performing clinical investigative studies, providing whole blood counting, evaluating patients suspected of being contaminated with gamma-emitting radio nuclides, consulting with patients and attending physicians, and maintaining radioactive waste disposal and storage of radioactive materials.</i>								
Rad. Oncology	0	Rooms	0.0				0	
Chemotherapy	0	Patient Spaces	0.0				0	
<b>Rehabilitation Services</b>								
<i>Rehabilitation Services develops, coordinates, and uses special knowledge and skills in planning, organizing, and managing programs for the care of inpatients and outpatients whose ability to function is impaired or threatened by disease or injury and incorporates activities such as: direct patient care, evaluation, testing, consultation, counseling, teaching, administration, research, and community services. This service typically consists of three disciplines: Physical Therapy, Occupational Therapy, and Speech Therapy.</i>								
Physical Therapy	0	Therapy FTE	0.0			X		
Occupational Therapy	0	Therapy FTE	0.0				0	CHS Reno
Speech Therapy	0	Therapy FTE	0.0				0	CHS Reno
Rehab Total	510	Therapy FTE	0.3			510		
Respiratory Therapy	3,189	Therapy FTE	0.0			3,189	0	
<i>Respiratory Therapy provides and administers oxygen, humidification, aerosol, and certain potent drugs through inhalation or positive pressure and provides other forms of rehabilitative therapy including initiating, monitoring, and evaluating patient performance and reactions to therapy and performing blood gas analysis. The service also tests and evaluates the patient's ability to exchange oxygen and other gases through measurement of inhaled and exhaled gases and analysis of blood.</i>								



## Patient Profile

Percentage of Patient Visits in FY 2000 classified by Patient Registration as follows.

Classification	No CHS, No 3rd Party	%	Yes CHS, Yes 3rd Party	%
	No CHS Yes 3rd Party	1%	Yes CHS, No Third Party	72%
		1%		27%

## Delivery Plan

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

\*All workload referred for consideration at the Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.

Discipline	Projected Need			Delivery Options				
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2010	PSA Direct	DC-VP	CHS*	Referrals due to Threshold Region*	Area Other
Cardiac Catheterization	7	Rooms	0.0			7	0	
<i>The Cardiac Catheterization provides services including the operations and maintenance of specialized equipment that displays and records the condition of the heart and circulatory system. Other activities include explaining test procedures to patients; performing invasive procedures using catheters and other techniques; retrieving and analyzing test results; and inspecting, testing, calibrating, and maintaining special equipment.</i>								
Home Health Care	8	# FTE	0.6	8				
<i>Home Health Care is provided to individuals and families in their places of residence to promote, maintain, or restore health or to maximize the level of independence while minimizing the effects of disability and illness, including terminal illness.</i>								
Average daily caseload level = 8								
Surgery								
<i>The Surgery product line includes Anesthesiology, Pre &amp; Post Recovery, and the provision of invasive procedures requiring the sterility of an Operating Room or Minor Procedure Room.</i>								
Minor Procedure Cases								
Endoscopy	8	Endoscopy Suites	0.0			8	0	
Outpatient Surgery Cases								
Cardiovascular	1	Outpatient ORs	0.0			1	0	
Digestive	19	Outpatient ORs	0.0			19	0	
Endocrine	0	Outpatient ORs	0.0			0	0	
ENT	8	Outpatient ORs	0.0			8	0	
Gynecology	6	Outpatient ORs	0.0			6	0	
Hemic and Lymphatic	0	Outpatient ORs	0.0			0	0	
Integument	7	Outpatient ORs	0.0			7	0	
Musculoskeletal	11	Outpatient ORs	0.0			11	0	
Nervous	3	Outpatient ORs	0.0			3	0	
Ocular	8	Outpatient ORs	0.0			8	0	
Respiratory	1	Outpatient ORs	0.0			1	0	
Urogenital	5	Outpatient ORs	0.0			5	0	
OP Surgical Case Total	70	Outpatient ORs	0.0	0	0	70	0	
Inpatient Surgery Cases	31	Inpatient ORs	0.0			31	0	
Surgical Case Total	101		0.0	0	0	109	0	

## Administrative Support

Administration	# of FTE	8.5	8.5	
<i>Administration organizes, administers, and supervises all professional and administrative aspects of the facility; responsible for all personnel assigned or attached to the facility; determines medical capabilities related to available medical services officers, support staff, and facilities; implements directed programs; is responsible for the care, treatment, and welfare of all patients.</i>				
Information Management	# of FTE	1.9	1.9	Regional Organization
<i>Information Management Department provides the responsibility for managing the day to day operation, training, maintenance and development of the computerization hardware, software and networking resources allocated to the facility by the Indian Health Service.</i>				
Health Information Management	# of FTE	2.5	2.5	Regional Organization
<i>Health Information Management is responsible for assembling, collecting, completing, analyzing, ensuring availability, and safekeeping of patient records (also called charts) in order to facilitate, evaluate, and improve patient care.</i>				
Business Office	# of FTE	0.0	0.0	
<i>Business Office implements administrative procedures to maximize net recovery of healthcare delivery costs from third-party payers; identifies patients that have other health insurance; reviews all aspects of accounts receivable management, complies with third-party payer requirements; submits all claims to third-party payers; follows up to ensure that collections are made; and documents and reports collection activities.</i>				
Contract Health	# of FTE	0.5		0.5
<i>Contract Health Service Program coordinates access to medical care that is not available at the facility. This is done by determining eligibility for Contract Health Care, identifying other alternate resources, establishing medical priorities and having an effective working relationship with all private providers, patients, and staff.</i>				
Today all are regional CHS personnel except Washoe, Yerington & Vegas who provide via Direct Care.				



**Patient Profile** Percentage of Patient Visits in FY 2000 classified by Patient Registration as follows.

Classification	No CHS, No 3rd Party	%	Yes CHS, Yes 3rd Party	%
	No CHS Yes 3rd Party	1%	Yes CHS, No Third Party	72%
		1%		27%

**Delivery Plan**

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

\*All workload referred for consideration at the Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.

	Projected Need			Delivery Options					Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2010	PSA		Referrals due to Threshold			
Discipline				Direct	DC-VP	CHS*	Region*	Area	
Facility Support Services									
Durable Medical Equipment		# of FTE		0					
The ordering, storage and issuing of devices used by patients in accordance with their care plan for extended periods of time. Examples include: walkers, wheelchairs and crutches.									
Clinical Engineering		# of FTE	0.3	0.3					
Clinical Engineering provides preventive maintenance, inspection, and repair of medical and dental equipment; conducts a systematic inspection of equipment to determine operational status, and assigns serviceability condition codes to equipment; performs scheduled preventive maintenance of medical and dental equipment; repairs or replaces worn or broken parts; rebuilds and fabricates equipment or components; modifies equipment and installs new equipment; inspects and tests contractor-installed equipment; disassembles, packs, receives, and inspects equipment; and maintains audio and video equipment.									
Facility Management		# of FTE	2.1	2.1					
The maintenance of a health sites facilities, building systems and grounds									
Central Sterile		# of FTE	0.7	0.7					
The decontamination, assembly, sterilization and distribution of reusable instrumentation. Also responsible for the distribution of other sterile products.									
Dietary		# of FTE	0.0						
The ordering, maintenance, preparation, serving and distribution of meals to inpatients, outpatients and staff. Nutritional oversight for these meals as well as nutritional consultations with patients and staff.									
Property & Supply		# of FTE	1.3	1.3					
Property & Supply provides or arranges for the supplies, equipment, and certain services necessary to support the mission. Basic responsibilities include: procurement, inventory control, receipt, storage, quality assurance, issue, turn in, disposition, property accounting and reporting acitons for designated medical and non-medical supplies and equipment required in support of the medical mission; installation management of the medical stock fund; management and control of medical organization in-use property through authorization, property accounting, reporting and budgetary procedures; and planning, pre-positioning, and managing the installation medical war readiness materiel program.									
Housekeeping & Linen		# of FTE	1.6	1.6					
The Housekeeping Service provides responsibility for maintaining the interior of a facility at the highest level of cleanliness and sanitation achievable. Housekeeping, also, is responsible for picking up, sorting, issuing, distributing, mending, washing, and processing in-service linens including uniforms and special linens.									
Preventive Care									
Health Promotion / Disease Prevention (Preventive Care)									
The oversight of all preventive care and health education programs within the facility. Education efforts will involve the public as well as the entire health system staff. These departments provide leadership to all areas of the facility in their efforts to increase the health awareness of the public.									
Public Health Nursing		# of FTE	0.0	0.0					
Public Health Nutrition		# of FTE	0.0	0.0					
Environmental Health		# of FTE	0.0	0.0					
Health Education		# of FTE	0.0	0.0					
Case Management		# of FTE	0.5	0.5					
Epidemiology		# of FTE		0.0					





## Patient Profile

Percentage of Patient Visits in FY 2000 classified by Patient Registration as follows.

Classification	No CHS, No 3rd Party	%	Yes CHS, Yes 3rd Party	%
	No CHS Yes 3rd Party	1%	Yes CHS, No Third Party	72%
		1%		27%

## Delivery Plan

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

\*All workload referred for consideration at the Area CHS level, was re-assigned to a CHS Delivery Option at the PSA Level.

Discipline	Projected Need			Delivery Options				
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2010	PSA Direct	DC-VP	CHS*	Referrals due to Threshold Region*	Area Other
Additional Services				Funding Source				
Hostel Services		Rooms						Not Funded
<i>The provision of temporary overnight accommodations for family members accompanying patients admitted to the hospital.</i>								
CHR		# of FTE	3.0	3.0				Tribal
<i>Community Health representatives inform community members about available health services, make referrals to appropriate agencies, and assist PHN staff with basic health care screening. Also participate in health promotion activities and health fairs.</i>								
Diabetes Program		# of FTE	1.0	1.0				Tribal
<i>Diabetes Program provides the education of diabetes care, treatment, prevention, and clinical services in the most effective manner. Also, reduces risk factors by establishing an adult, peer-based education and prevention program, and enhance adherence with treatment through a staged diabetes management program that is designed to reduce end organ complications and promote the early detection of sequelae of diabetes, including early detection of cardiovascular, eye, lower extremity, and renal changes.</i>								
Elder Day Care		# of FTE	1.0	1.0				Provides in-home care via office in clinic
<i>Elder Care provides an open and supportive environment as well as an outreach program for the community's elders. Lunch distribution, social functions, health education and health benefit counseling is provided by the staff.</i>								
EMS		# of FTE	15.0	15.0				Tribal
<i>Emergency Medical Services provide emergency medical services within the boundaries of a service unit. Ambulances are available twenty-four hours a day seven days a week, staffed with State Certified EMT, IEMT and Paramedics.</i>								
Injury Prevention Program		# of FTE	0.0				0.0	IHS
<i>Injury Prevention Program provides an injury and death prevention educational program.</i>								
Jail Health		# of FTE	0.0			0.0		Local-Local, BIA-IHS
<i>Jail Health Program provides primary medical care for juvenile and adult inmates. This includes immunization, disease preventive, counseling, case management, patient education, and laboratory services.</i>								
NDEE Health Web		# of FTE	0.0					Not Funded
<i>NDEE mission is to overcome the fragmentation of health care, and to bring together all health providers for planning.</i>								
Security		# of FTE	0.0					Not Planned
<i>Security is responsible for the safety and well being of hospital patients, visitors, and personnel. It includes physical security of parking lots, surrounding grounds, and interiors of the facility.</i>								
				6 Days/16 Hours				
Transportation		# of FTE	2.5	2.5				Tribal Program (also by CHRs)
<i>Transportation Department transports community residents to health related facilities within the service unit, and surrounding cities. It includes all the expenses incurred for automotive operation and maintenance and the administration of garage and dispatching activities in support of the medical mission.</i>								
Tribal Health Administration		# of FTE	0.0	0.0				
<i>Tribal Health Administration Department provides quality health services to the service unit residents to become more self-reliant and gain control over their health and work towards a quality life.</i>								
WIC		# of FTE	0.0	0.0				Local ITCN Administered
<i>WIC Program provides nutrition screening, nutrition education, supplemental food and referral to needed Community resources to pregnant, breastfeeding, postpartum women, infants and children &lt;5 years of age who meet income guidelines (185% poverty) and are found to have a nutritional risk.</i>								
Women's Preventive Care		# of FTE	0.0	0.0				CDC with State Admin.
<i>Women's Preventive Care Program provides breast and cervical cancer screening to all women enrolled through the program, and to educate them about the importance of early detection for breast and cervical cancer.</i>								
Food Distribution Program		# of FTE	0.0				0.0	Yerington (contract by tribe)
<i>The Food Distribution Program, managed by the tribal health administration, maintains a warehouse of food supplies and distributes allocations to eligible tribal members on a weekly basis.</i>								
Safe House		# of FTE	6.0	6.0				Local State Funded
<i>Safe House provides temporary safe housing and meals for families and children endangered by domestic violence, substance abuse or criminal activities.</i>								
<b>Total FTE Staff</b>	Youth at Fallon		<b>66.5</b>					





## Market Assessment

Historical vs. Market Potential - In accordance to the population, compares the Historical Workload to the US State or National Average (USNA) and IHS Health System Planning (HSP) Software. USNA are taken from a number of sources see Patient Utilization Table for sources.

Year	1999			2010			2010 Planning Assumption		
HSP User Pop. - PSA	1,057			1,111					
Discipline	3 Year Average	USNA	HSP	3 Year Average	USNA	HSP	Total	Direct Care	Contract Care
	Provider Visits Only			Provider Visits Only			Provider Visits Only		
Primary care									
Family Practice	3,934	1,147		4137	1,206		1,206	1,206	0
Internal Medicine	0	432		0	455		455	455	0
Pediatric	16	610		17	641		641	641	0
Ob/Gyn	22	407		23	428		428	428	0
Primary Care Sub-Tot.	3,972	2,597	3,682	4,176	2,730	3,876	4,176	4,176	0
Emergency Care									
Emergency/Urgent	3	239		4	251		251	251	0
ER/Non-urgent	0	159		0	167		167	167	0
Emerg. Care Sub-Tot.	4	398	462	4	418	486	486	486	0
Specialty Care									
Orthopedics	121	193		128	203		203	203	0
Ophthalmology	50	143		52	151		151	151	0
Dermatology	8	151		8	159		159	159	0
General Surgery	116	150		122	157		157	157	0
Otolaryngology	104	92		109	97		109	109	0
Cardiology	44	45		46	47		47	47	0
Urology	0	52		0	55		55	55	0
Neurology	29	41		30	43		43	43	0
Other Specialties		324		0	341		341	341	0
Nephrology	16	Unknown		17	Unknown		17	17	0
Allergy	0	Unknown		0	Unknown		0	0	0
Pulmonology	0	Unknown		0	Unknown		0	0	0
Gerontology	0	Unknown		0	Unknown		0	0	0
Gastroenterology	0	Unknown		0	Unknown		0	0	0
Rheumatology	0	Unknown		0	Unknown		0	0	0
Oncology	0	Unknown		0	Unknown		0	0	0
Pediatric Subspecialties	0	Unknown		0	Unknown		0	0	0
Pediatric-Genetics	0	Unknown		0	Unknown		0	0	0
Traditional Healing	0	Unknown		0	Unknown		0	0	0
Specialty Care Sub-Tot.	488	1,190	186	513	1,252	197	1,282	1,282	0
Total Provider Visits By PSA Residents	4,463	4,185	4,330	4,693	4,401	4,559	5,945	5,945	0
Provider Visits	Unmet need if (-)	133	Over Utilization if (+)						
Total Provider Patient Utilization Rate	4.22	3.96	4.10	The rate is established by dividing the Total Provider Visits from the PSA by the User Population.					
Other Ambulatory Care Services									
Nutrition Visits	2	Unknown		2	Unknown		2	2	0
Dental Service Minutes	0	94,697	100,377	0	99,594	105,545	105,545	105,545	0
Optometry Visits	355	Unknown	339	373	Unknown	359	373	373	0
Podiatry Visits	167	Unknown		175	Unknown		175	175	0
Dialysis Patients	0	Unknown		0	Unknown		0	0	0
Audiology Visits	19	Unknown	126	20	Unknown	132	132	132	0
Chiropractic Visits	0	Unknown		0	Unknown		0	0	0
Outpatient Behavioral Health Services									
Mental Health Visits	328	Unknown	177	345	Unknown	188	345	345	0
Psychiatry	44	375		47	394		394	394	0
Social Services Visits	0	Unknown		0	Unknown		0	0	0
Domestic Violence Interventions	0	Unknown		0	Unknown		0	0	0
Alcohol & Substance Abuse Visits	12	Unknown		13	Unknown		13	13	0
BH Visits Totals	384	375	177	404	394	188	752	752	0



## Market Assessment

Historical vs. Market Potential - In accordance to the population, compares the Historical Workload to the US State or National Average (USNA) and IHS Health System Planning (HSP) Software. USNA are taken from a number of sources see Patient Utilization Table for sources.

Year	1999			2010			2010 Planning Assumption		
HSP User Pop. - PSA	1,057			1,111					
Discipline	3 Year Average	USNA	HSP	3 Year Average	USNA	HSP	Total	Direct Care	Contract Care
Inpatient Care									
Labor & Delivery Births	6	21	29	6	22	32	32	26	6
Obstetrics Patient Days	11	40	78	12	42	87	87	71	16
Neonatology Patient Days	5	64		6	67		67	41	26
Pediatric Patient Days	11	32	73	12	33	79	79	50	29
Adult Medical Patient Days									
Cardiology	19	32		20	34		34	26	9
Endocrinology	12	5		13	6		13	13	0
Gastroenterology	10	19		11	20		20	20	0
General Medicine	7	24		7	25		25	22	2
Hematology	1	3		1	3		3	2	2
Nephrology	53	6		55	6		55	48	8
Neurology	40	13		42	14		42	37	5
Oncology	2	8		2	8		8	3	6
Pulmonary	17	31		18	33		33	28	5
Rheumatology	0	1		0	1		1	1	0
Unknown	0	2		0	2		2	2	0
Medical Patient Day Total	160	145	194	169	152	215	237	200	36
Adult Surgical Patient Days									
Dentistry	0	0		0	0		0	0	0
Dermatology	0	1		0	1		1	1	0
General Surgery	60	41		63	43		63	43	21
Gynecology	8	9		8	9		9	8	1
Neurosurgery	1	10		1	10		10	4	7
Ophthalmology	0	0		0	0		0	0	0
Orthopedics	18	26		19	27		27	23	4
Otolaryngology	1	9		1	9		9	1	8
Thoracic Surgery	0	16		0	17		17	1	16
Urology	1	6		1	6		6	3	3
Vascular Surgery	5	10		5	11		11	4	6
Surgical Patient Day Total	93	127	125	98	134	140	154	87	67
Psychiatry Patient Days	14	22	26	14	23	29	29	8	21
Substance Abuse Patient Days	0	4		0	4		4	3	1
Sub Acute/Transitional Care	0	Unknown	84	0	Unknown	87	87	87	0
Inpatient Care Totals	295	434	579	310	456	637	744	547	197
Inpatient Patient Days									
Unmet need if (-) -139 Over Utilization if (+)									
Elder Care									
Skilled Nursing Patients	0	2		0	2		2	2	0
Assisted Living Patients	0	2		0	2		2	2	0
Hospice Patients	0	0		0	0		0	0	0
Nursing Home Total	0	4	0	0	5	0	5	5	0



## Market Assessment

Historical vs. Market Potential - In accordance to the population, compares the Historical Workload to the US State or National Average (USNA) and IHS Health System Planning (HSP) Software. USNA are taken from a number of sources see Patient Utilization Table for sources.

Year	1999			2010			2010 Planning Assumption		
HSP User Pop. - PSA	1,057			1,111					
Discipline	3 Year Average	USNA	HSP	3 Year Average	USNA	HSP	Total	Direct Care	Contract Care
<b>Ancillary Services</b>									
<b>Laboratory Services</b>									
Clinical Lab Billable Tests		4,090	4,266		4,301	4,489	4,489	4,220	269
Microbiology Billable Tests		595	715		626	752	752	451	301
Blood Bank Billable Tests		100	65		105	68	105	103	2
Anatomical Pathology Billable Tests		8	8		9	8	9	0	9
Lab Billable Tests	0	4,794	5,053	0	5,041	5,317	5,355	4,774	581
Pharmacy Scripts	0	5,742		0	6,038		6,038	6,038	0
Acute Dialysis Procedures	0	3		0	4		4	4	0
Radiographic Exams	655	365	337	689	384	355	689	689	0
Ultrasound Exams	0	70	56	0	74	59	74	74	0
Mammography Exams	0	147	142	0	155	151	155	155	0
Fluoroscopy Exams	0	18	28	0	19	30	30	30	0
CT Exams	0	28	8	0	29	8	29	29	0
MRI Exams	0	18		0	19		19	19	0
Nuclear Medicine Exams	0	27		0	28		28	28	0
Rad. Oncology Treatments	0	Unknown		0	Unknown		0	0	0
Chemotherapy Treatments	0	Unknown		0	Unknown		0	0	0
<b>Rehabilitation Services</b>									
Physical Therapy Visits	0	Unknown		0	Unknown		0	0	0
Occupational Therapy Visits	0	Unknown		0	Unknown		0	0	0
Speech Therapy Visits	0	Unknown		0	Unknown		0	0	0
Rehab Total Visits	0	-	484	0	-	510	510	510	0
Respiratory Therapy Workload Minutes	0	Unknown	3,031	0	Unknown	3,189	3,189	3,189	0
Cardiac Catheterization Cases	0	7		0	7		7	7	0
Home Health Care Patients	0	8		0	8		8	8	0
Minor Procedure Cases									
Endoscopy	3	7		3	8		8	8	0
<b>Outpatient Surgery Cases</b>									
Cardiovascular	0	1		0	1		1	1	0
Digestive	0	18		0	19		19	19	0
Endocrine	0	0		0	0		0	0	0
ENT	0	8		0	8		8	8	0
Gynecology	0	6		0	6		6	6	0
Hemic and Lymphatic	0	0		0	0		0	0	0
Integument	0	7		0	7		7	7	0
Musculoskeletal	0	11		0	11		11	11	0
Nervous	0	3		0	3		3	3	0
Ocular	0	7		0	8		8	8	0
Respiratory	0	1		0	1		1	1	0
Urogenital	0	5		0	5		5	5	0
OP Surgical Case Total	1	67	52	1	70	60	70	70	0
Inpatient Surgery Cases	24	27	47	25	28	51	51	31	20
Surgical Case Total	25	94	99	26	98	111	121	101	20



## Historical Workloads

Historical Workloads according to RPMS, Contract Health and Questionnaire data.

Discipline	Direct or Tribal Health Care				Contract Health Care				
	1998	1999	2000	Average	1998	1999	2000	Average	% Contract Care
Provider Visits Only					Provider Visits Only				
<b>Primary care</b>									
Family Practice	3,866	3,862	4,074	3,934	0	0	0	0	0.0%
Internal Medicine	0	0	0	0				0	0%
Pediatric	13	13	16	14	4	1	1	2	12.5%
Ob/Gyn	0	1	3	1	26	16	19	20	93.8%
<b>Emergency Care</b>									
Emergency/Urgent	2	7	1	3				0	0.0%
ER/Non-urgent	1	0	0	0				0	0.0%
<b>Specialty Care</b>									
Orthopedics	1	0	0	0	123	110	130	121	99.7%
Ophthalmology	21	27	1	16	35	26	39	33	67.1%
Dermatology	0	0	0	0	10	6	7	8	100.0%
General Surgery	0	5	0	2	110	105	128	114	98.6%
Otolaryngology	1	0	0	0	98	92	121	104	99.7%
Cardiology	7	3	13	8	35	32	41	36	82.4%
Urology	0	0	0	0				0	0%
Neurology	0	0	0	0	27	32	28	29	100.0%
Nephrology	0	0	0	0	10	17	22	16	100.0%
Allergy				0				0	0%
Pulmonology				0				0	0%
Gerontology									
Gastroenterology									
Rheumatology									
Oncology									
Pediatric Subspecialties				0				0	0%
Pediatric-Genetics				0				0	0%
Traditional Healing	0	0	0	0				0	0%
<b>Totals</b>	3,912	3,918	4,108	3,979	478	437	536	484	10.8%
<b>Direct &amp; Tribal Care + Contract Care</b>	4,390	4,355	4,644	4,463					

\* Provider Visits - Document visits to a Physician, Nurse Practitioner, Midwife, and or Physician Assistant.

### Other Ambulatory Care Services

Nutrition Visits	1	5	1	2				0	0.0%
Dental Service Minutes	0	0	0	0				0	0%
Optometry Visits	352	336	364	351	7	2	4	4	1.2%
Podiatry Visits	130	68	104	101	80	50	68	66	39.6%
Dialysis Patients	0	0	0	0				0	0%
Audiology Visits	19	17	22	19				0	0.0%
Chiropractic Visits	0	0	0	0				0	0%

### Outpatient Behavioral Health

Mental Health Visits	220	416	348	328				0	0.0%
Psychiatry	43	7	3	18	10	24	46	27	60.2%
Social Services Visits	0	0	0	0				0	0%
Domestic Violence Interventions	0	0	0	0				0	0%
Alcohol & Substance Abuse Visits	29	1	6	12				0	0.0%
<b>BH Visit Totals</b>	292	424	357	358	10	24	46	27	6.9%



## Historical Workloads

Historical Workloads according to RPMS, Contract Health and Questionnaire data.

	Direct or Tribal Health Care				Contract Health Care				
Discipline	1998	1999	2000	Average	1998	1999	2000	Average	% Contract Care
Inpatient Care									
Labor & Delivery Births	0	0	0	0	10	5	2	6	100.0%
Obstetrics Patient Days	0	0	0	0	18	13	3	11	100.0%
Neonatology Patient Days	0	0	0	0	8	7	1	5	100.0%
Pediatric Patient Days	0	0	0	0	5	13	15	11	100.0%
Adult Medical Patient Days									
Cardiology	0	0	0	0	23	20	13	19	100.0%
Endocrinology	0	0	0	0	13	6	17	12	100.0%
Gastroenterology	0	3	0	1	3	2	23	9	90.3%
General Medicine	0	5	0	2	1	14	0	5	75.0%
Hematology	0	0	0	0	0	2	0	1	100.0%
Nephrology	116	0	0	39	5	18	19	14	26.6%
Neurology	0	0	0	0	104	10	6	40	100.0%
Oncology	0	0	0	0	4	0	2	2	100.0%
Pulmonary	0	0	0	0	19	23	10	17	100.0%
Rheumatology	0	0	0	0	0	0	0	0	0%
Unknown	0	0	0	0	0	0	0	0	0%
Medical Patient Day Total	116	8	0	41	172	95	90	119	74.2%
Adult Surgical Patient Days									
Dentistry	0	0	0	0	0	0	0	0	0%
Dermatology	0	0	0	0	0	0	0	0	0%
General Surgery	58	0	0	19	46	60	17	41	68.0%
Gynecology	0	0	0	0	11	1	11	8	100.0%
Neurosurgery	0	0	0	0	0	0	2	1	100.0%
Ophthalmology	0	0	0	0	0	0	0	0	0%
Orthopedics	0	0	0	0	27	16	12	18	100.0%
Otolaryngology	0	0	0	0	0	0	2	1	100.0%
Thoracic Surgery	0	0	0	0	0	0	0	0	0%
Urology	0	0	0	0	0	0	2	1	100.0%
Vascular Surgery	0	0	0	0	0	0	14	5	100.0%
Surgical Patient Day Total	58	0	0	19	84	77	60	74	79.2%
Psychiatry Patient Days	0	0	0	0	16	5	20	14	100.0%
Substance Abuse Patient Days	0	0	0	0	0	0	0	0	0%
Sub Acute/Transitional Care				0				0	0%
Inpatient Care Totals	174	8	0	61	303	210	189	234	79.4%
Direct & Tribal + Contract Care	477	218	189	295					
Elder Care									
Skilled Nursing Patients	0	0	0	0				0	0%
Assisted Living Patients	0	0	0	0				0	0%
Hospice Patients	0	0	0	0				0	0%
Nursing Home Totals	0	0	0	0	0	0	0	0	0%



## Historical Workloads

Historical Workloads according to RPMS, Contract Health and Questionnaire data.

Discipline	Direct or Tribal Health Care				Contract Health Care				
	1998	1999	2000	Average	1998	1999	2000	Average	% Contract Care
<b>Ancillary Services</b>									
Lab Billable Tests	0	0	0	0				0	0%
Acute Dialysis Procedures	0	0	0	0				0	0%
Radiographic Exams	0	0	0	0	92	814	1,059	655	100.0%
Ultrasound Exams	0	0	0	0				0	0%
Mammography Exams	0	0	0	0				0	0%
Fluoroscopy Exams	0	0	0	0				0	0%
CT Exams	0	0	0	0				0	0%
MRI Exams	0	0	0	0				0	0%
Nuclear Medicine Exams	0	0	0	0				0	0%
Rad. Oncology Treatments	0	0	0	0				0	0%
Chemotherapy Treatments	0	0	0	0				0	0%
Physical Therapy Visits	0	0	0	0				0	0%
Occupational Therapy Visits	0	0	0	0				0	0%
Speech Therapy Visits	0	0	0	0				0	0%
Respiratory Therapy Workload	0	0	0	0				0	0%
Cardiac Catheterization	0	0	0	0				0	0%
Home Health Care Patients	0	0	0	0				0	0%
Outpatient Surgery Cases									
Cardiovascular	0	0	0	0				0	0%
Digestive	0	1	0	0				0	0.0%
Endocrine	0	0	0	0				0	0%
ENT	0	0	0	0				0	0%
Gynecology	0	0	0	0				0	0%
Hemic and Lymphatic	0	0	0	0				0	0%
Integument	0	0	0	0				0	0%
Musculoskeletal	0	0	0	0				0	0%
Nervous	0	0	0	0				0	0%
Ocular	0	1	0	0				0	0.0%
Respiratory	0	0	0	0				0	0%
Urogenital	0	0	0	0				0	0%
Endoscopy	0	1	8	3				0	0.0%
<b>OP Surgical Case Total</b>	0	3	8	4	0	0	0	0	0.0%
Inpatient Surgery Cases	1	0	0	0	21	25	25	24	98.6%
<b>Surgical Case Total</b>	1	3	8	4	21	25	25	24	85.5%
<b>Direct &amp; Tribal + Contract Care</b>	22	28	33	28					
Pharmacy Scripts	0	0	0	0				0	0%